

#1 Diagnosis of your personality type and communication and cooperation style - you will complete the Insights DiscoveryTM questionnaire

- Before the training, you will complete the online Insights Discovery questionnaire (approx. 15-20 minutes).
- Insights DiscoveryTM is a method based on CG Jung's personality theory, based on an online questionnaire, developed in accordance with the standards of a professional psychological test. Reports (individual Insights profiles) created on the basis of the answers provided in the questionnaire illustrate, in a way accessible to the business environment, individual preferences and differences in people's functioning styles. The Insights questionnaire is a self-description tool (the participant describes himself by selecting answers to various questions). It is not intended for assessment but for selfreflection and development of individuals and teams. Insights diagnosis and workshops based on this diagnosis can only be conducted by trainers certified by Insights International / Poland. More information about Insights Discovery: www.insights.pl
- During the 3-day training, you will receive your individual descriptive report based on your answers to the questionnaire.

- Your report the Insights Discovery profile - will contain a graphic illustration and a description from which you will learn: what is your personality type and the dominant communication/cooperation style resulting from your personality preferences. The profile also describes your strengths and challenges in communicating with others; how do you function in the so-called "good day" and how your communication style changes on a "bad day" - in conflict, under stress; what is your "antagonistic type" and what you can work on to better communicate with people with different personality preferences than you.
- Your individual Insights profile will be your reference point during the 3rd day of training. You will also receive it in paper and electronic versions - you will be able to share it with your colleagues.





#2 Team communication and collaboration based on Insights Discovery $^{\mathrm{TM}}$

- The magic of perception you will discover how a person's personality affects the way he perceives other people and their behavior.
- You will learn about different personality dimensions and their impact on communication and cooperation in a team and with your business partners.
- You will learn what the strengths and limitations are in the communication of each personality type and in the interaction of different types with each other.
- You will learn to recognize different communication styles and personality preferences in terms of cooperation with different people - based on the verbal and non-verbal speech of your interlocutors.
- You will learn how to talk to people with different personalities to achieve the desired effect, e.g. motivate them to take action, engage them, convince them to do something.
- You will discover how the way different people communicate changes under stress. You will learn about the "bad day" and the "shadow" of different personality types in business.

- You will learn to adapt your communication and cooperation style to the different personality preferences of your co-workers / bosses / clients.
- You will get to know your dominant communication style and find out what your strengths and challenges are due to your personality and preferred communication style.
- You will learn the mechanism of "changing" your personality under stress.
- Will you discover which dimensions of your personality are worth strengthening and which ones should be toned down in communication with specific people to achieve the desired effect?
- You will learn how to talk more effectively with different types of coworkers, superiors and clients.
- You will learn how you can expand your comfort zone - to complement your personality with new competences.







#3 Hidden Message LevelsTM - what cannot be seen or heard, but affects the interlocutor

- When you don't know what it's about... it's about Hidden Message Levels™! How to read them and use them to understand the incomprehensible?
- How to translate content from hidden levels of messages to explicit levels so that others understand us better?
- Why the model of 4 levels of communication according to FS von Thun is not sufficient to build understanding.

#4 Metaprograms - how to change your own perception and communication strategies

- How we filter information and create our own communication strategies,
- How to recognize what Metaprograms our interlocutor uses,
- How to adjust your message depending on the interlocutor's Metaprogram,

- Overview of the most important Metaprograms:
 - · proactive vs reactive,
 - "from" vs "towards",
 - internal vs external,
 - · options vs procedures,
 - · general vs specific,
 - · compliance vs. non-compliance.





#5 How to deal with catches and distortions in conversation - Metamodel

- How to recognize your interlocutors' statements:
 - generalizations and general quantifiers,
 - lack of logical or cause-andeffect relationship ,
 - shifting responsibility,
 - inclined plane,
 - mind reading and hidden assumptions,
 - modal necessity operators,
 - modal possibility operators,
 - n ominalizations,
 - indefinite nouns,
 - indefinite verbs,
 - assessments and judgments,
- How to lead your interlocutor to an " open card game" using questions from the Metamodel,
- How to change the direction of a conversation with non-constructive to positive for both parties, thanks to neurolinguistics (appropriate selection of words, presuppositions and syntax),

#6 Interpersonal communication in a project team, or how to work out a solution together

- How to submit ideas and solutions,
- How to criticize ideas and solutions so as not to clip the author's wings,
- How to behave when someone criticizes you
- How to give corrective or appreciative feedback
- How to change your communication when you want to:
 - motivate to act, to make decisions,
 - engage and strengthen responsibility,
- How to inform or obtain information.

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#7 Diplomacy in spoken and written communication

- How to communicate problems, disapproval and dissatisfaction,
- How to hurry the sluggish,
- How to set boundaries and talk about your needs/expectations.

#8 How to ensure effectiveness in interpersonal communication

- Diagnosis of your style and optimization of your communication strategy
- How to choose communication tools depending on the goal
- How to use verbal and non-verbal communication to reinforce the message and keep the recipient focused?
- How to control the conversation? The art of leading an interlocutor using open and closed questions
- What about when others say something and... little comes of it? Active listening tools for ethical "challenging":
 - Paraphrasing
 - Inquiring
 - Retention
 - Summarizing
 - Reflecting



Do you have any questions? Please contact me

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